

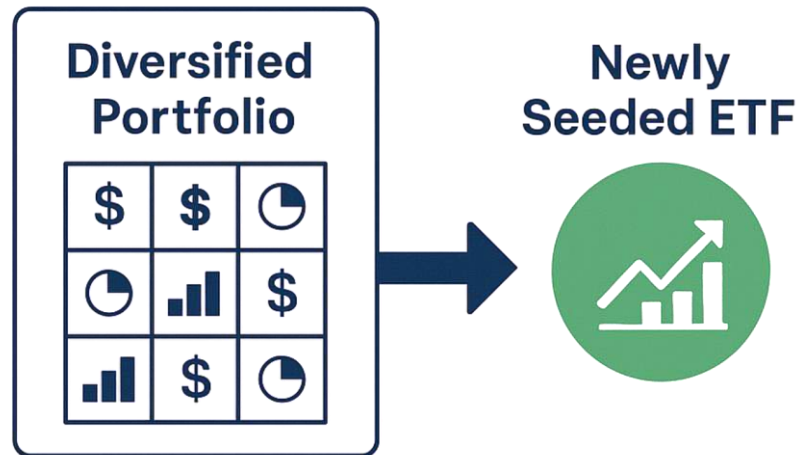


The 351 Exchange Marketplace

351 ETF Exchange Overview

A Section 351 Exchange is a like-kind exchange, similar to a 1031 real estate exchange, allows advisors to reposition client portfolios in a tax-efficient manner when traditional rebalancing or liquidation would otherwise trigger significant capital gains.

- Like 1031 Exchange for Stocks
- Swap Stocks for ETF Shares
- Defer Capital Gains Taxes



Legal Context



Section 351 ETF Exchange relies on 3 provisions from the Internal Revenue Code (IRC) and the SEC.

1. IRS Section 351: Non-Recognition of Gain on Contribution

This provision recharacterizes the transaction not as a taxable sale, but as a capital contribution in exchange for stock in a company and the investor's tax liability is deferred. The investor's original cost basis and holding period remain the same for the new ETF shares.

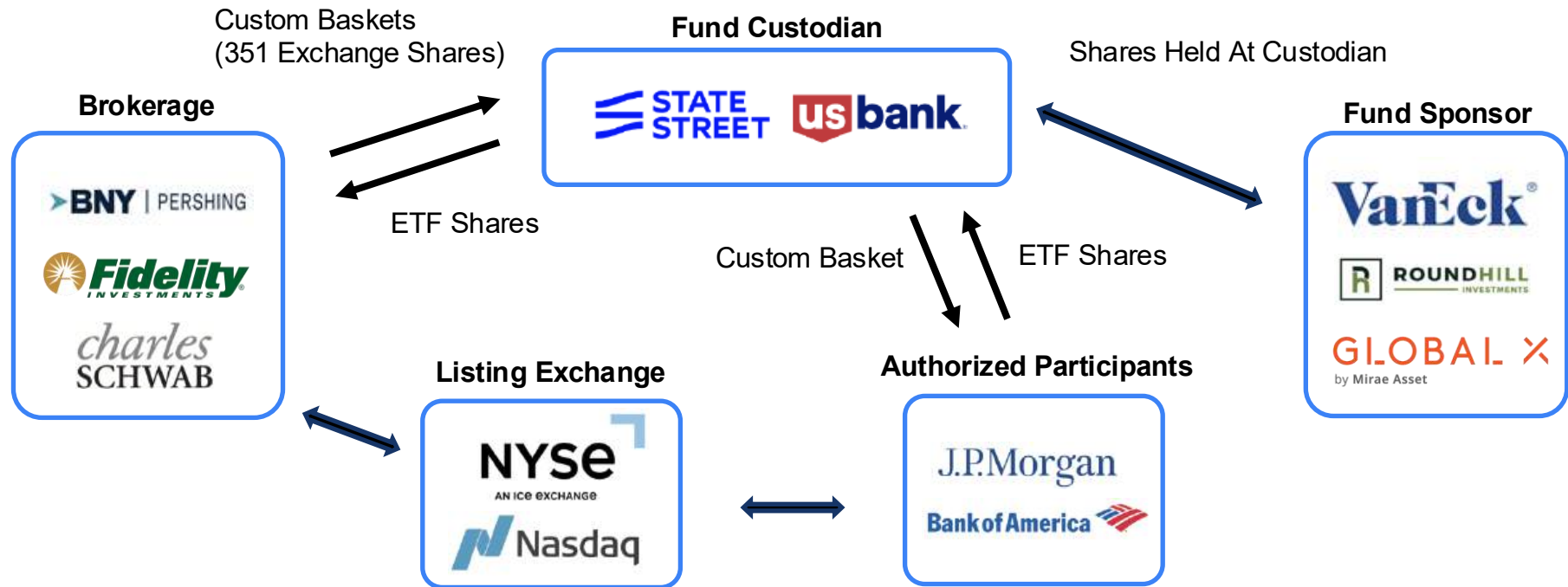
2. SEC Rule 6c-11 (The ETF Rule): Authorization of "Custom Baskets"

A Section 351 contribution is, by definition, a "custom basket." Prior to Rule 6c-11, accepting such a basket required costly, individual exemptive relief orders. Rule 6c-11 provides the standing regulatory authority for the ETF to compliantly accept these specific assets.

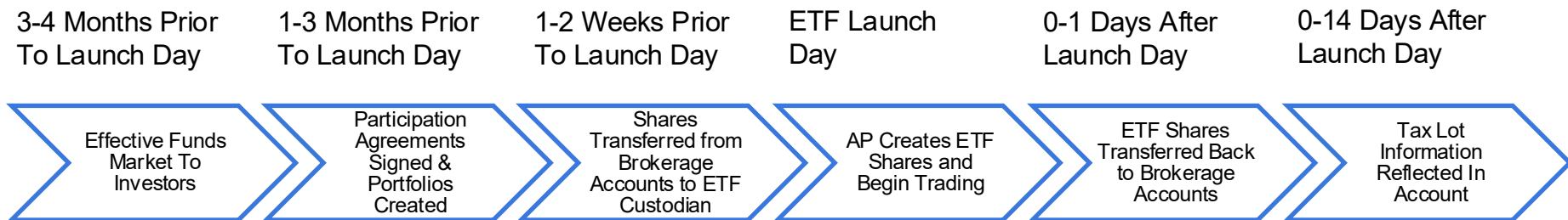
3. IRS Section 852(b)(6) - Non-Recognition of Corporate-Level Gain on Distribution

Once the low-basis assets are inside the ETF, the fund manager can dispose of them by delivering them in-kind to an Authorized Participant (AP) to satisfy a redemption request. Because this is a distribution of property rather than a cash sale, the built-in capital gain is eliminated at the fund level, preventing a taxable capital gains distribution to the shareholders.

Process



Timeline



Participating Investor Requirements



To qualify for tax-deferred treatment, each individual taxpayer has to meet these requirements.

- 1) **The 25/50 Diversification Requirement:** Top Position Cannot Exceed 25% of Market Value of Contributed Portfolio, and Top 5 Cannot Exceed 50%.
- 2) **The "Control" Rule (80%):** Does not matter, it's a new ETF so automatically everyone owns 100%.
- 3) **ETF Look Through:** The individual holdings inside an ETF are considered for diversification, not the ETF.

Fund Sponsor Requirements



The ETF itself must maintain "Regulated Investment Company" (RIC) status to avoid corporate taxation.

- 1) **The 5/50 Diversification Requirement:** All securities over 5% of aggregate portfolio cannot exceed 50%.
- 2) **Strategy Alignment:** 80% of accepted securities in exchange should align with approved strategy and name of fund.
- 3) **Accepted Securities:** Generally limited to accepting liquid securities, traded intra-day.



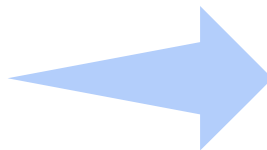
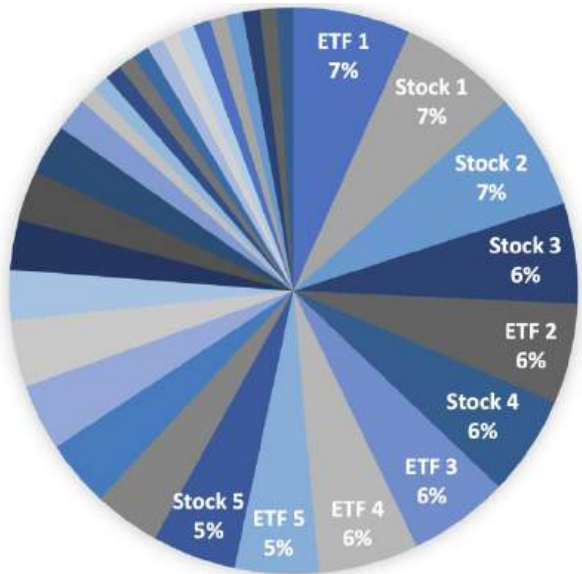
Concentration Risk Is the #1 Avoidable Portfolio Risk & Taxes Are the #1 Controllable Cost

Scenario	Why use a 351 Exchange?
Reduce Concentration Risk	Clients often accumulate outsized positions through long-term appreciation or winners, or years of participation in an employee stock purchase plan.
Consolidate SMAs	Transitioning from multiple SMAs into a single ETF can meaningfully reduce administrative complexity and management fees, while preserving tax deferral on embedded gains.
Avoid Forced Capital Gains	When a stock is being acquired for cash or an ETF is scheduled for liquidation, investors may face unavoidable capital gains.
Re-Index After Years of Tax-Loss Harvesting	In mature portfolios where tax-loss harvesting has exhausted sellable positions, a 351 exchange offers a path to re-index or modernize the portfolio without realizing gains.
Rebalance or Change Investment Strategy	As portfolios drift or client objectives evolve, such as a shift from growth to income approaching retirement, a 351 exchange allows strategic realignment without triggering large capital gains.

Example #1: 351 Exchange – Complicated SMAs



Overly diverse SMA of stocks, ETFs
and other legacy positions

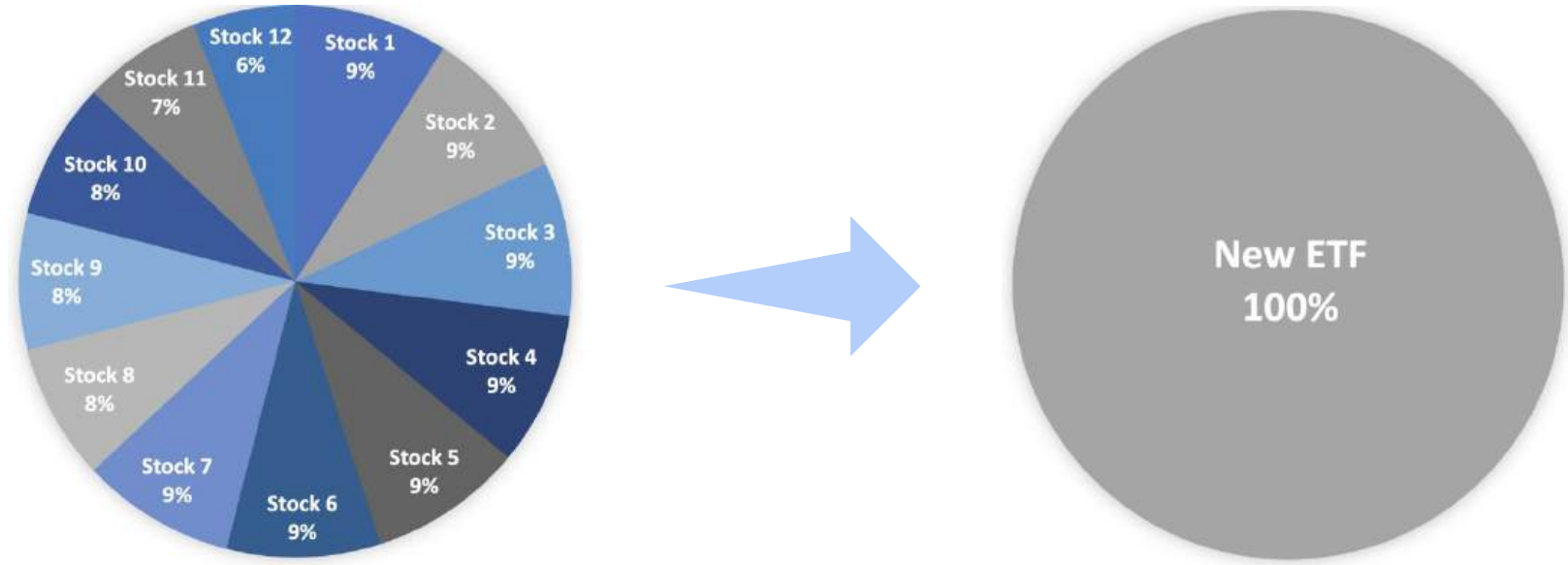


Simple, low-cost, tax-efficient ETF

Example #2: 351 Exchange– Tax Loss Harvesting



Years or decades of tax loss harvesting
can lead to a few concentrated positions

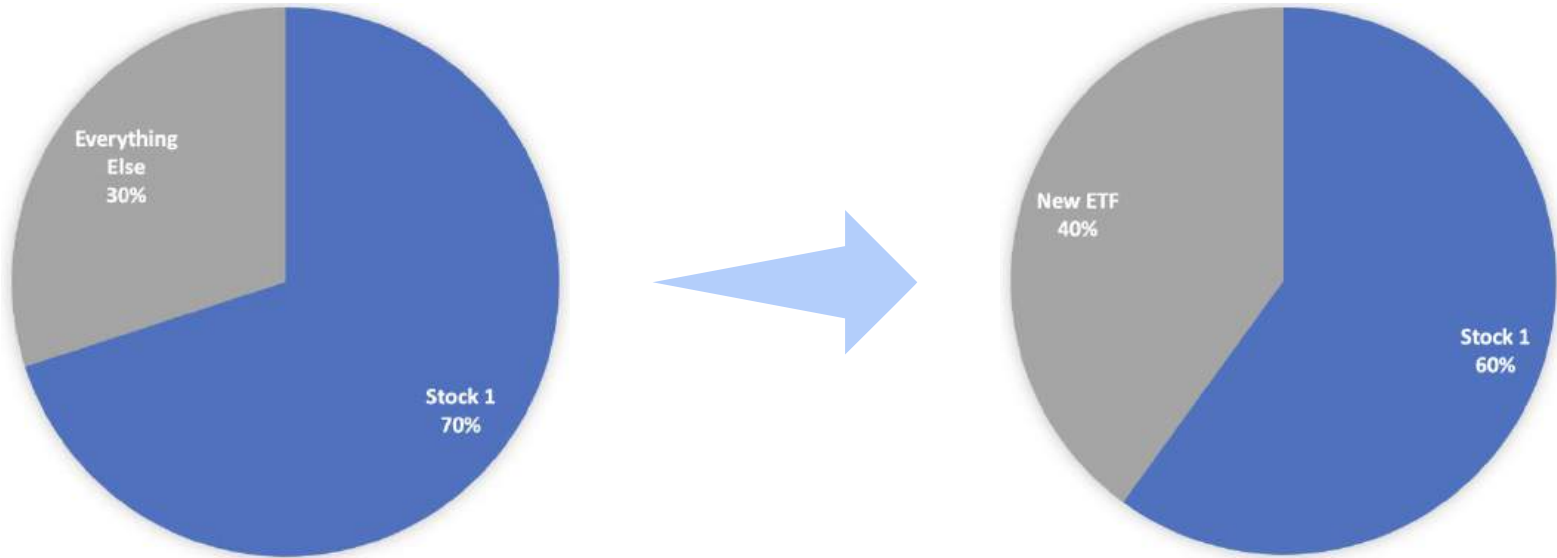


More diverse and can rebalance tax-free

Example #3: 351 Exchange – Concentrated Portfolio



Overly concentrated position, employee stock purchases, outsized returns, etc.

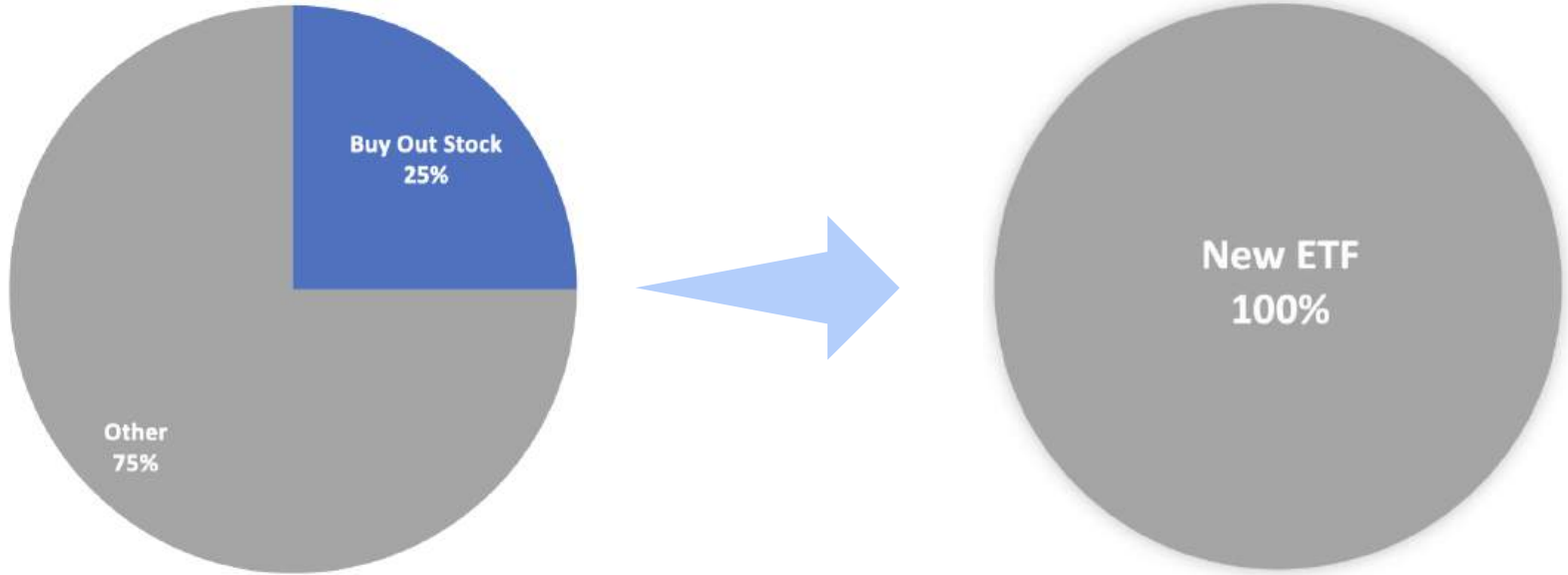


Significant Reduction in Concentrated Position

Example #3: 351 Exchange – Buyout/Take-Private



A stock is getting taken private or acquired for a portion or all cash.



Exchange Shares Before Deal Closes Avoids Forces Capital Gains

Benefits To Each Participant



Investors

- ✓ Diversify Portfolios Tax-Deferred
- ✓ Get Assets Into Tax-Efficient and Liquid ETF Structure
- ✓ Continue Compounding Assets From Higher Base



Advisors

- ✓ Provide Clients with High Value Service
- ✓ Tax Alpha Strategy Increases AUM under Advisement
- ✓ Assets Remain Liquid in Custody Account



ETF Issuers/Asset Managers

- ✓ Cover Costs of ETF from Inception
- ✓ Easily Meet AUM Requirements for Wirehouse Platforms
- ✓ Expand Pre-Launch Reach and Brand Awareness

Syndicated 351 Exchange History



New Alpha Architect ETF AAUS Launches With \$445M Assets

- The Alpha Architect U.S. Equity ETF (AAUS) debuts with \$445 million via a syndicated 351 exchange.
- The fund seeks core U.S. equity exposure while avoiding certain dividend stocks at times.
- The new ETF charges a 0.15% expense ratio, below the category median.

A \$500 Million ETF Will Be Next Big Launch in Tax-Busting Trend

Hill Investment Group is planning a February debut for the Longview Advantage ETF (ticker EBI), which will start trading with an estimated \$500 million of assets.

ETF STRATEGIST

How wealthy investors use ETFs to skirt capital gains taxes. The strategy is 'like magic,' advisor says

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NPF Investment Advisors to Launch the NPF Core Equity ETF (Exchange-Traded Fund) Using Innovative Section 351 Conversion Strategy

Syndicated 351 ETF Exchange Stats

- ✓ 24+ ETFs Launched Via Section 351
- ✓ 14+ ETF Issuers
- ✓ \$8+ Billion In Securities Exchanged
- ✓ \$1+ Billion in Capital Gains Taxes Deferred

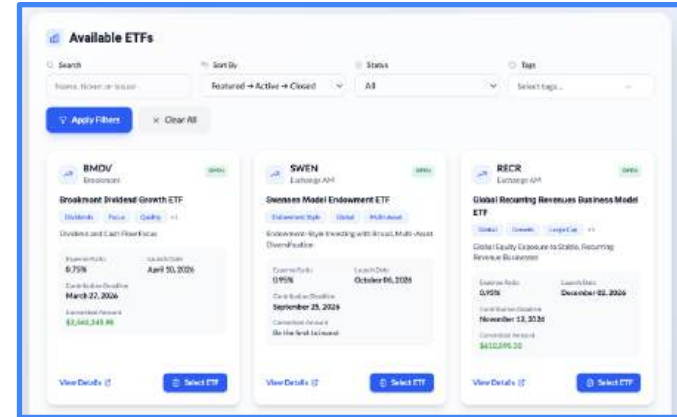
Non-Syndicated 351 ETF Exchange Stats

- ✓ 150+ ETFs Launched Via Section 351
- ✓ 30+ ETF Issuers
- ✓ \$50+ Billion In Securities Exchanged
- ✓ \$8+ Billion in Capital Gains Taxes Deferred

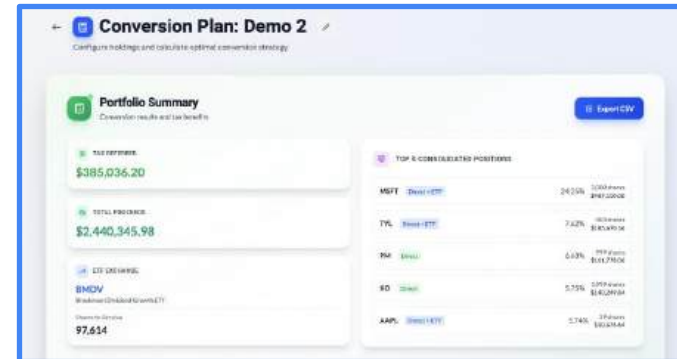
For Investment Advisors & Their Clients



Screen Live Opportunities for 351
Exchange, Review Strategies



Use Exchange Calculation Software
to Create 351 Exchange Compliant
Portfolios for Multiple Clients



For More Information



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